# CERTIFIED ASSOCIATE IN CHANGE MANAGEMENT Program Introduction

CPC Consulting (Beijing) Co., Ltd. - December 2023











Together, we develop your Change Management skills to drive sustainable change and bring out best transformation results, whether you're an aspiring or seasoned Change Professional.

## CERTIFIED ASSOCIATE IN CHANGE MANAGEMENT OVERVIEW





**Qualification Overview** 

Everything you need to know on two pages

2

**Your Trainers** 

See who we are at CPC and what we do to enable change

3

**Training Details** 

Curious?
Check out all the details!

## CACM QUALIFICATION PROGRAM PROGRAM INTRODUCTION



The Certified Associate in Change Management (CACM) qualification program is a 3-day blended learning program (1-day e-Learning + 2-day classroom training) which provides participants the needed mindset, skillset and toolset to plan, design, deliver and lead change initiatives/projects and build sustainable commitment.

#### **Program Goals**



Provide **insights** into different Change Management methodologies



Build Change Management competencies



Provide tangible outcome for companies



Provide tangible outcome for individuals

#### **TÜV Certification**

As an experienced, independent and recognized personnel certification body, **PersCert TÜV** meets **internationally recognized standards** for assessing technical and professional skills.







## CACM QUALIFICATION PROGRAM PROGRAM OVERVIEW AND PRICING (PER PERSON)



## 1

#### **Basic Level**

- E-learning about theoretical basics of Change Management (CM)
- Overview about different CM methodologies
- Application case to foster knowledge transfer to everyday work
- . 10 modules of each app. 15 min, intro & outro, total duration 4.0 4.5 hours
- . Basic Level online self-test
- . English & Chinese language available\*

### 2

#### Advanced Level

- . E-learning with deep dive into all areas of CPC CM methodology and its application
- . **Application case** to foster knowledge transfer to everyday work
- . Templates to download
- . 13 modules of each app. 15 min, intro & outro, total duration 4.5 5.0 hours
- . Advanced Level online self-test
- . English & Chinese language available\*

### 3

#### **Professional Level**

- In-person classroom training on Change Management application & practice lead by CPC Professional
- . **Expert sharing** and focus on interaction
- . Application case and exercises
- 2 days incl. personnel certification examination (80-min)
- . Available in **Shanghai & Beijing**
- . English & Chinese language available\*

Next session in Shanghai January 18<sup>th</sup> & 19<sup>th</sup>, 2024



800 RMB incl. taxes

1100 RMB incl. taxes

6380 RMB incl. taxes

8280 RMB Full Package Price (incl. taxes)

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## WHO WE ARE: CPC CONSULTING WE ENABLE SUCCESSFUL & ROBUST ORGANIZATIONS...



### WE WORK WITH OUR CLIENTS AS TRUSTED PARTNERS

- We operate in partnership on equal terms with our clients
- We enable organizations, leaders and teams alike, to succeed in their current set-ups
- We jointly assess needs for change with our clients and co-create tailored approaches



### WE ARE EXPERTS IN TRANSFORMATION & CHANGE

- We are providing Change Management Consulting for over 30 years
- We support large corporations and start-up enterprises alike
- We have our own comprehensive frameworks, which we tailor to your specific needs
- We have successfully carried out more than 1,500 projects of all sizes for our clients worldwide



### WE TAKE A HOLISTIC VIEW

- We have cross-domain expertise and front-line experience to combine:
  - Change Management
  - Organizational Development
  - Agility
  - Leadership Development
  - Project & Program Management
- We integrate these elements to provide our clients with the bespoke holistic approach that their complex challenges require



### WHO WE ARE: CPC CONSULTING

### ... WHERE PEOPLE WORK WITH JOY AND PURPOSE



100 Consultants worldwide

30 Years of Transformation Experience













CHANGE MANAGEMENT ORGANIZATIONAL DEVELOPMENT

**AGILITY** 

LEADERSHIP DEVELOPMENT

PROJECT MANAGEMENT

100% Owned by Employees



We design successful, robust organizations in which people work with joy and purpose.



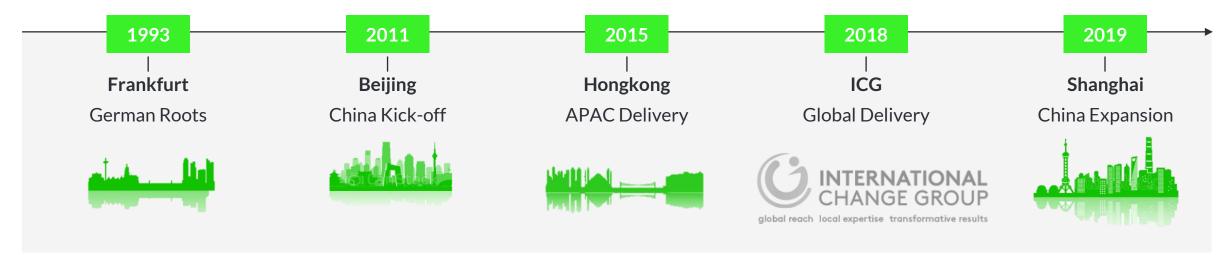
## WE ARE MARKET LEADER IN CHANGE MANAGEMENT ENABLING CHANGE FOR 30 YEARS, AND IN CHINA SINCE 2011



#### 3x Hidden Champion of Change Management



Rank	Consulting Firm	Points <sup>1</sup>
1	.CPC	406
2	Boston Consulting Group	392
3	Strategy&	386
4	Accenture	374
5	undconsorten	371
•••	•••	•••



<sup>&</sup>lt;sup>1</sup> Market's perception of competency in terms of sustainable change impact: 500 points = very high, 300 points = medium, 100 points = very low | Source: www.WGMB.org

## OUR KEY OFFERINGS WE ENABLE PEOPLE AND SUCCESSFUL, ROBUST ORGANIZATIONS



#### CHANGE MANAGEMENT

Our Change Management framework & approach ensure that your change projects are implemented holistically and sustainably



## ORGANIZATIONAL DEVELOPMENT

If you need to improve, evolve, re-engineer or start your organization – we help you with direction, execution & the tracking of results



#### **AGILITY**

We introduce your organization to an agile mindset, set up and support agile project delivery and show you how to balance innovation and execution



## LEADERSHIP DEVELOPMENT

We coach your leaders, facilitate workshops and trainings and provide comprehensive learning journeys tailored to your specific needs



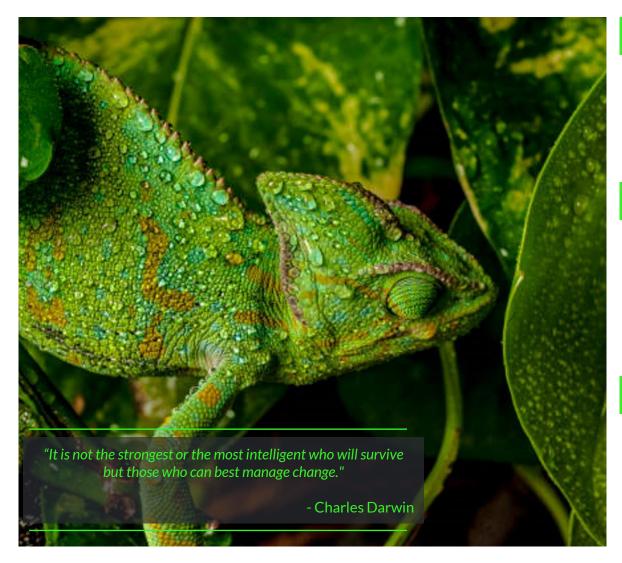
#### PROJECT MANAGEMENT

From managing single projects to running large programs, we support and enable your teams in the successful delivery of complex tasks



## OUR CHANGE MANAGEMENT APPROACH OUR METHODOLOGY & EXPERTISE MAKES US HIDDEN CHAMPION





#### 1 PURPOSE

We close the **value gap** between implementation and installation to ensure that your changes are implemented **holistically** and **sustainably**.

#### (2) **METHOD**

We drive your change projects from awareness through acceptance to commitment, where management and employees will feel actual ownership and be intrinsically motivated to sustainably implement the change.

### (3) OFFERING

We support you with our services for process- and systemdriven change and change in the global context, with our trainings and workshops for all levels in your organization.

## WE ARE DIFFERENT CONSULTANTS WITH PEOPLE FOCUS AND SUSTAINABLE THINKING



#### We develop our consultants through...

- short feedback loops
- regular trainings
- hard and soft skills focus

#### Our CPC consultants...

- think holistically
- reach sustainable goals
- focus on people
- use interactive formats









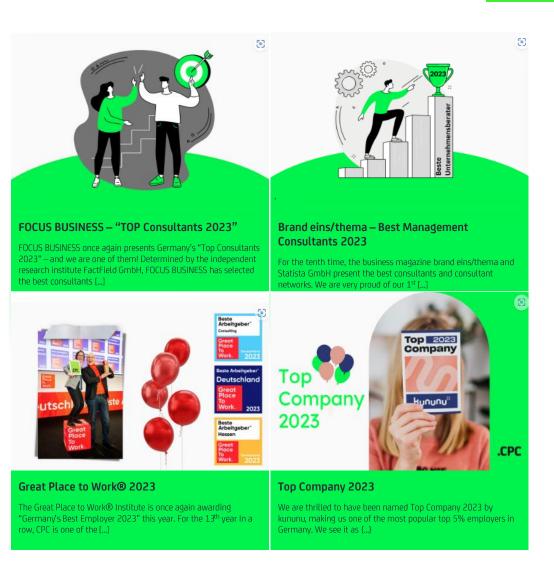




## WE ARE GRATEFUL OUR CLIENTS AND EMPLOYEES TRUST US – AND AWARD US







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## AN INTRODUCTION TO CHANGE MANAGEMENT MANAGING THE INEVITABLE AND GUIDE PEOPLE IN THE PROCESS



#### Why is Change crucial?

In a world where **market instability** is a feature and not a bug, things around us evolve at an incredible speed. **It is evermore critical that organizations and individuals constantly adapt to changing dynamics & conditions.** This includes adopting innovative methods to implement change in ways that best fit your organizational culture and keep people at the center.

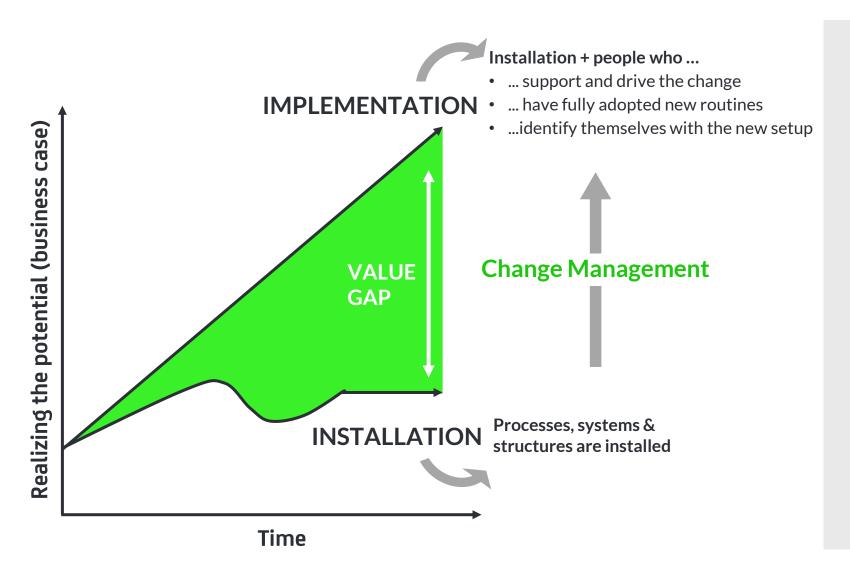
#### What is Change Management?

In our world, changes cannot be avoided, but they can be managed.

- Change Management includes all the tasks, measures and activities that must be performed when **introducing and changing** processes, organizational structures, IT systems, strategies, values and behavior in companies.
- Change Management is exactly about this **reorientation** of processes, structures, systems, strategies, values and behavior of an organization in the competitive environment to ensure the adjustments take place in a **guided process**.
- The **people affected by the change** (executives, employees, shareholders, etc.) are not left behind, but guided in conquering the change to succeed and profit for themselves.
- Change Management builds on the fact that **transformation processes follow similar stages**, which are well documented in theory and practice. Thus, all tasks, efforts and activities can be planned, implementation supervised, and success measured.

## THE BENEFITS OF CHANGE MANAGEMENT CLOSING THE GAP BETWEEN INSTALLING AND IMPLEMENTING





#### The Value Gap

With every change, there is a potential to be achieved. Potential here equals the maximum benefit an organization can get out of introducing a specific change.

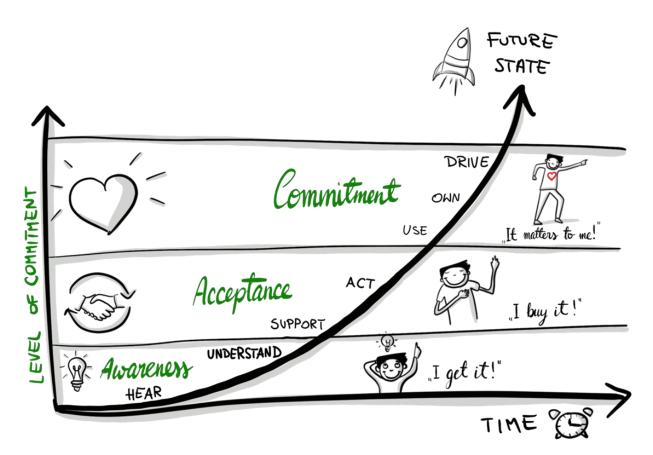
However, if change is simply 'installed' into a system, it is normally perceived as irritating, thus often leading to resistance and a low level of potential realization.

The way out: Change must be thoroughly 'implemented' into an organization to be fully understood, accepted and owned and thus to reach its full potential.

The difference between the potential to be achieved and the actual benefit achieved is what we call the **Value Gap**. Our aim is to minimize this gap.

## THE METHODS OF CHANGE MANAGEMENT BUILDING COMMITMENT, EFFECTIVELY AND EFFICIENTLY





**Ommitment** 

Make it happen & make it stick. Once employees use and own the new solutions accordingly, ongoing leadership support, holistic communication and monitoring of the change progress will drive commitment levels towards change ownership and secure long-term success.

Acceptance

Make it known & make it real. Early employee engagement on all levels, proactive change leadership and needs-oriented qualification measures provide employees with the chance to actively support the change and to act accordingly. Transparent and frequent communication on all levels enables employees to recognize how changes benefit them and try out new solutions.

Awareness

Make it clear. Leaders and employees hear and understand the shared purpose for change and can translate the need for change into a message that employees can relate to in their day-to-day experiences.

## CERTIFIED ASSOCIATE IN CHANGE MANAGEMENT PROGRAM OUTLINE – BASIC LEVEL (ONLINE)

methodology

Management

Management



Module 0	Module 1.1	Module 1.2	Module 1.3		Module 2.1	Module 2.2
🎳 5 min	app. 15 min	app. 15 min	app. 15 min		app. 15 min	app. 15 min
. Introduction to the course	. Change Management definition and importance	. Introduction to the Change Curve	. Overview of different Change Management methodologies		. Introduction to the ADKAR Change Management methodology	. Application of the ADKAR Change Management methodology
Module 3.1	Module 3.2	Module 4.1	Module 4.2		Module 4.3	Module 5.0
app. 15 min	app. 15 min	app. 15 min	app. 15 min		app. 15 min	app. 10 min
. Introduction into the 8-step process for Change	. Detailed view of the 8-step process for Change	. Introduction of the CPC Change Management	. CPC Change Management knowledge areas:	ı	CPC Change Management knowledge areas:	. Wrap-up and outlook to the Advanced Level

Impact and

Leadership

Engagement and

Institutionalization

### CERTIFIED ASSOCIATE IN CHANGE MANAGEMENT

### PROGRAM OUTLINE - ADVANCED LEVEL (ONLINE)



Module 0	Module 1.1	Module 1.2	Module 1.3	Module 2.1	Module 3.1	Module 3.2
5 min	app. 15 min	app. 15 min	app. 15 min	app. 15 min	app. 15 min	app. 15 min
. Introduction to the course and wrap-up of Basic Level	. The Project Life Cycle	. Project Management vs. Change Management	. Roles and Responsibilities in Change Management	. Impact Initiation: details, tools, application	. Leadership Initiation: details, tools, application	. Leadership Planning: details, tools, application

Module 4.1	Module 4.2	Module 5.1	Module 5.2	Module 6.1	Module 7.1	Module 7.2	Module 7.3	
app. 15 min	app. 15 min	app. 15 min	app. 15 min	app. 15 min	app. 15 min	app. 15 min	app. 15 min	30 mins
. Engagement & Enabling Initiation: details, tools, application	. Engagement & Enabling Planning: details, tools, application	. Institutionalization Initiation: details, tools, application	. Institutionalization Planning: details, tools, application	. Impact Planning: details, tools, application	. All Knowledge Areas: Execution	. All Knowledge Area: Controlling	<ul> <li>All Knowledge Areas: Closing</li> <li>Wrap-up and outlook to Professional Level</li> </ul>	Online self-test

### CERTIFIED ASSOCIATE IN CHANGE MANAGEMENT

### PROGRAM OUTLINE - PROFESSIONAL LEVEL (IN-PERSON TRAINING)







#### **AGENDA**

09:00 am - 05:30 pm incl. lunch

Reflection

On experience with change: What makes me hesitate? What makes me move forward?

. CPC CM methodology

Wrap-up of Knowledge Areas and Process Groups

- **Case practice** in Knowledge Area **Impact**:
  - . Creating a Change Purpose Statement
  - . Creating a Change Impact assessment
- . **Case practice** in Knowledge Area **Leadership**:
  - . Creating a Change Network Map
  - . Identifying Stakeholder Issues
  - . Defining Change Roles
  - . Developing a Sponsor Network
  - . Setting-up a Change Team
- . Development of measures for initial **Change Roadmap** based on first outcomes of the case

### DAY 2



#### **AGENDA**

09:00 am - 05:30 pm incl. lunch

- Case practice in Knowledge Area Engagement & Enabling:
  - . Creating the Adaptor Readiness Assessment
  - . Detail of the initial Change Roadmap
- . Case practice in Knowledge Area Institutionalization:
  - . Identifying unwritten rules and definition of measures
- **Q&A** and preparation for the personnel certification examination



#### **Personnel Certification Examination**

Examination (80-min) by CPC & TÜV Rheinland

## PERSONAL CERTIFICATION (PERSCERT) BY TÜV RHINELAND

#### CERTIFIED ASSOCIATED IN CHANGE MANAGEMENT



In global business, **personnel certifications** make **competencies transparent** & **comparable**. They enable **consistent standards** in rapid technical progress and **ensure constant quality**.

As an experienced, independent and recognized personnel certification body, **PersCert TÜV** meets **internationally recognized standards** for assessing technical & professional skills.



#### Upgrade your skills to the next level!

Scan to find more information about the certification:



### CERTIFIED ASSOCIATE IN CHANGE MANAGEMENT

#### **TESTIMONIALS FROM PARTICIPANTS**



Combination of theory & real practice

互动式学习

Very excited course which included the case study that is related to the current company situation

Very impressive course with both theory and application.

I like it!!!

课程设计很好,由 浅入深

课堂参与度高,内容深入浅出,讲师的讲解到位。

线上学习+线下学习的模式 结合很好,线上注重理论学 习,线下注重工具应用。

熟悉了解CM的方法 论,可以运用到日常 实际工作中。

非常好满足期望

系统化的了解了变更管理 的各种工具及其应用

To register for the classroom training in Shanghai on January 18<sup>th</sup> & 19<sup>th</sup>, 2024 or to obtain more information, please contact Emile at +86 156 5073 7369 or scan the QR code to get in touch with us.





Follow us on WeChat!

#### **CPC Unternehmensmanagement AG**

The Squaire 12
Am Flughafen
60549 Frankfurt am Main
Deutschland / Germany
T +49-69-56 03 03 03
contact@cpc-ag.de
www.cpc-ag.de

#### CPC Yönetim Danışmanlık Ltd. Şti.

Yapı Kredi Plaza, C Blok Büyükdere Cad. No: 40-41, Kat: 17 Levent / istanbul Türkiye T +90-212-317 41 64 info@cpcturkiye.com www.cpcturkiye.com

#### Chaoyang District, Beijing, 100027 People's Republic of China T +86-10-84 78 31 19 china@cpc-global.com https://cpc-global.com

希沛希咨询(北京)有限公司

No. 20 Xinyuanli West,

CPC Consulting (Beijing) Co., Ltd. Unit 502. 5/F. SHANG Yuan.

#### **Shanghai Branch**

Weihai Road, No.696, Jing'an District, Shanghai, 200041 People's Republic of China

#### **CPC Consulting Asia Ltd.**

6/F Luk Kwok Centre 72 Gloucester Road Wan Chai Hong Kong T +852-31 27 56 51 china@cpc-global.com https://cpc-global.com













